

Included in Cost Driver

Excluded from Cost Driver

Space Occupied by College & Support Groups
c360,000m²

Centrally
Bookable
Space
c12,000m²

External/subsidiary company bookings

Let Property & Space
Occupied by Subsidiary
Companies
c169,000m²

Awaiting/Under Refurbishment & Mothballed
c 36,000m² + c 1,000m²

BALANCE SPACE + INTERNAL WALLS
c216,000m² + c43,000m²

Archibus Space

Proportional breakdown of space

